

## Rules of Procedure for Sector Working Groups (SWGs)

TITLE I GENERAL PROVISIONS
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*Article 1*  
*Subject matter*

- (1) These Rules of Procedure regulate the operation of the Sector Working Groups of the Government of the Republic of Macedonia as constituted by Government Decision ...
- (2) Sector Working Groups (SWG) are inter-ministerial co-operation forums with a mandate for implementing expert-level tasks related to the formulation and implementation of national sector policies, including those relevant for EU integration as well as the use of donor assistance in general and the European Union's IPA programme in particular.
- (3) SWG will contribute to the work of higher level co-ordination bodies of the Government of the Republic of Macedonia by preparing proposals and implementing decisions of
  - a) The Government
  - b) The Working Committee for European Integration and its Sub-Committee
  - c) The Association Committee between the Republic of Macedonia and the European Union – and its Sub-Committees
  - d) The National Investment Committee
  - e) The IPA Monitoring Committee

TITLE II COMPOSITION OF THE SECTOR WORKING GROUP
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*Article 2*  
*Areas of responsibility and membership of SWG*

- (1) Each of the Sector Working Groups covered by these procedures carries out its responsibilities with respect to a set of inter-related policy areas. The areas of responsibility of SWGs will be the same for the entire mandate of the SWG. Listed in [Article 1](#) paragraph (2).
- (2) In each Sector, one of the government ministries represented on the SWG is appointed as Main Co-ordinator (sector lead ministry).

- (3) In each Sector, in consultation with the donor community, a lead donor is designated.
- (4) The list of sectors, the policy areas covered by each SWG, the identification of Main Co-ordinators, the list of national ministries and other agencies taking part in the SWG as well as the lead donors are contained in Annex 1.
- (5) With respect to the policy areas under each SWG, as well as the representation of national ministries and agencies, Annex 1 may be modified by a relevant decision of the Government.
- (6) The designation of lead donors in each sector may be modified in agreement with the donor community.
- (7) The SWG will also regularly co-operate with the Sector Working Groups of the Government charged with the formulation and implementation of policies for EU integration, with special regard to the National Programme for the Adoption of the Acquis (NPAA Working Groups). The correspondence between Sector Working Groups and NPAA Working Groups is presented in Annex 2.

#### *Article 3*

#### *Personnel*

- (1) Each Sector Working Group is composed of a Chairperson, a Secretary and members. The Chairperson is appointed by the Minister heading the Lead Ministry of the SWG.
- (2) The members of the Sector Working Group are appointed on proposal from the ministries and non-ministerial institutions in Annex 1. These members are to be drawn from the units within the relevant LMs which are responsible for sector policy formulation and the management of donor programmes.
- (3) In addition, the Sector Working Group consists of independent representatives of non-ministerial institutions (such as economic, social, academic and civil society organisations) relevant to its work. The list of organisations in each Sector is listed in Annex 3.
- (4) When applicable, the Chairperson shall have the authority to invite other relevant stakeholders if deemed necessary to facilitate the work of the Sector Working Group.

- (5) As needed, in consultation with the members of the Working Group the Chairperson will invite – on an ad hoc or permanent basis – experts with necessary technical expertise to perform technical tasks related to the SWGs work, such as the strategic relevance assessment of infrastructure projects for the National Investment Committee.
- (6) If the Chairperson of the Sector Working Group deems it necessary to amend the membership of the SWG, with the purpose to perform its tasks and responsibilities in more effective and efficient manner, he/she can recommend alterations of the SWG to the Minister stipulated as the Main Coordinator, following a consultation with the Sector Working Group.

<b>TITLE III AREAS OF OPERATION AND COMPENTENCES OF THE SECTOR WORKING GROUP</b>
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*Article 4*

*Competences related to the formulation and implementation of national policies*

- (1) SWGs are the principal expert-level co-ordination bodies for the preparation of national policy documents as well as cross-sectoral and sectoral strategies and development programmes (together: planning documents). Other co-ordination bodies for such purposes shall be established only, in duly justified cases, when the SWG cannot fulfil the tasks related to such strategies and development programmes.
- (2) In this capacity, SWGs will:
  - a. Elaborate proposals for the content of sector and cross-sector policies, strategies, and development programmes relevant to the policy areas within their responsibility;
  - b. Ensure the preparation of the drafts of the relevant planning documents;
  - c. Contribute to the identification, formulation and prioritisation of development objectives, measures and projects implementing the national policies and strategies in their sector;
  - d. Support the work of the bodies in charge of the implementation of the said policies, strategies, and programmes in an advisory capacity,
  - e. Act, under participation of partner organisations – i.e. social partners, sub-national authorities and representative civil society organisations – as monitoring committees of the strategies plans and programmes concerning their sector.

*Article 5*

*Competences related to the use of foreign assistance to the Republic of Macedonia*

- (1) In order to ensure a full integration and synergy between national policies of the Government and the use of foreign assistance by donors and creditors to the Republic of Macedonia, Sector Working Groups will perform inter-ministerial co-ordination tasks for programming, monitoring and evaluation foreign assistance, similarly to their duties listed in Article 4 with respect to national strategies.
- (2) Without prejudice to the particular rules applicable to different donor programmes and instruments, the tasks of SWGs with respect to foreign assistance will include:
  - a) The preparation of multi-annual as well as annual strategic planning documents relevant for programming – including, but not limited to, Sector Planning Documents, Operational Programmes or Action Documents in the context of programming IPA II;
  - b) Providing transparency and wide participation of relevant partners and stakeholders through all stages of the programming process;
  - c) Examining possibilities for national co-financing of proposed donor programmes and projects;
  - d) Support the bodies in charge of the implementation of donor programmes and projects in an advisory capacity;
  - e) Supporting – at the request of the SEA or the IPA Monitoring Committee and, as necessary, with participation of partner organisations – the monitoring of donor programmes and projects, reviewing evaluation reports and proposing measures for removing problems and implementation of evaluators' recommendations;
  - f) Identifying possible deficiencies, problems and risks in programming of donor programmes and projects, proposing measures to be taken for their solving to responsible institutions;
  - g) Improving of cooperation and exchange of work experiences, preparing recommendations and opinions with regards to programming of IPA II and other development assistance;
  - h) Coordination and alignment of donor support and strategies in the context of programming;

*Article 6*

*Specific competences related to the work of the National Investment Committee*

- (1) With specific regard to the work of the National Investment Committee, SWGs will:
  - a) Review, update, and adopt the strategic relevance criteria for selection and prioritisation of infrastructure projects (this competence should be performed on the SWGs' constitutive session); this activity must be performed taking into account the National Development Strategy (insert name), the National Sector Strategy, Master Plan(s), Action Plan(s), etcetera;
  - b) Review, update, and adopt the Project Identification Form for submission of infrastructure projects;
  - c) Invite relevant LMs listed under Article 3 (1) to submit infrastructure projects in the format of the Project Identification Form;
  - d) Verify project eligibility taking into account national strategies, action plans, master plans, other strategic documents – as applicable;
  - e) Score, rank, and prioritise eligible infrastructure projects in accordance with the adopted strategic relevance criteria for selection and prioritisation;
  - f) Define a preliminary Single Sector Project Pipeline based on the strategic relevance assessment and the related prioritisation process;
  - g) Submit preliminary SSPP to the NIC technical secretariat (henceforth NIC TS –NIPAC office);
  
- (2) With respect to strategic relevance criteria for the prioritisation of development programmes and projects – including infrastructure under the competence of the National Investment Committee as referred to in paragraph (1) subparagraph a) – in the event that relevant strategic documents are updated and objectives therein change, Members of the Sector Working Group will inform the Chairperson about the said changes.
  
- (3) If deemed necessary by the Chairperson following the update of strategic documents, a session of the Sector Working Group should review the strategic relevance criteria to ensure alignment with the new objectives.

*Article 7*

*Tasks related to European Integration*

- (1) Where needed, at the request of SEA or the relevant NPAA Working Group, Sector Working Groups will support the preparation and monitoring of the National Programme of the Adoption of the Acquis, or other tasks related to Macedonia's integration into the EU.
- (2) In particular, SWGs will ensure at all times that their proposals regarding the formulation of sector policies and development programmes, as well as the use of donor assistance are in line with the relevant integration policies of the Government of Macedonia.

TITLE IV RIGHTS AND RESPONSIBILITIES OF THE CHAIRPERSON AND MEMBERS OF THE SECTOR WORKING GROUP
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*Article 8*

*The Chairperson of the Sector Working Group*

- (1) The Chairperson of the Sector Working Group (hereinafter Chairperson) is responsible for the work of the Sector Working Group. The Chairperson:
  - a) represents and manages the work of the Working Group;
  - b) calls and chairs the meetings of the Working Group;
  - c) steers the operations of the Sector Working Group and its members in accordance with the areas of operations and competences stipulated under Article 5 and 6;
  - d) has the competence to individually communicate with the institutions/non-ministerial institutions participating in the Sector Working Group;
  - e) ensures coordination between institutions and non-ministerial institutions participating in the Sector Working Group;
  - f) cooperates and guides the prioritisation process with stakeholders;
  - g) is accountable to the Government, NIPAC and National Investment Committee).
- (2) In cases where the Chairperson is prevented from executing his/her function, the deputy Chairperson of the Sector Working Group assumes the Chairperson's responsibilities as stated in article 9 of these Rules of Procedure.

*Article 9*  
*Members of the Working Group*

- (1) The members of the Working Group:
  - a) participate in the work on issues which are on the agenda of the Sector Working Group's meeting;
  - b) present initiatives, provide suggestions, opinions and proposals on issues within the scope of operations and competences of the Sector Working Group;
  - c) familiarise the Sector Working Group with the priorities and positions of the institutions they represent;
  - d) ensure impartial assessment and scoring of infrastructure projects - in particular, not perform favouritism towards projects emanating from the member's own ministry;
  - e) conduct the duties within the competence of the Sector Working Group in a scrupulous, legal, and transparent manner, and implement the Rules of Procedure of the Sector Working Group.
  
- (2) Members are obliged to attend the Sector Working Group meetings.
  
- (3) Members may be absent from a meeting due to valid reasons, in which case they are obliged to notify the president or the secretary of the Sector Working Group.
  
- (4) Members who are prevented from attending the meetings of the Working Groups for a longer period of time due to valid reasons are obliged to notify his/her superior, and request to nominate a replacement in the period of absence.

<p>TITLE V MANNER OF OPERATION</p>
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*Article 10*  
*Sector Working Group meetings*

- (1) The Sector Working Group operates on meetings to which all members of the group and/or only certain members responsible for a specific area are invited to take part.
  
- (2) The Sector Working Group meets at least once per month.

- (3) The Sector Working Group meetings are called by the Chairperson, who also moderates them.
- (4) The Sector Working Group meetings can also be called on proposal of a member of the Sector Working Group. The proposal is sent to the Chairperson who decides upon the necessity to call a meeting.
- (5) The invitation to take part in a meeting of the Working Group should include an agenda, indicated location and time for the meeting, accompanying materials if any, and these items are disseminated in an electronic format.

*Article 11*  
*Proceedings of the Sector Working Group meetings*

- (1) The Sector Working Group convenes upon invitation by the Chairperson. The invitation accompanied with a draft agenda is sent in writing by the secretary to all members, 10 days before the meeting.
- (2) Sector Working Group meetings are opened by the Chairperson, followed by agenda setting and adoption of the minutes from the previous meeting.
- (3) The Sector Working Group adopts conclusions after completion of the debate on each point of the agenda by simple majority of members present.

*Article 12*  
*Minutes*

- (1) The Sector Working Group secretary prepares the minutes of the Sector Working Group meetings.
- (2) The minutes of the meetings shall contain: time and location of the meeting, members present on the meeting, agenda, discussions, conclusions and other relevant information related to the meeting.
- (3) The prepared minutes are distributed by the secretary to all members of the Sector Working Group within five working days, who have the right to provide their remarks.

**Comment [MS1]:** This has to be decided by MK government:  
- Consensus  
- Qualified majority (4/5; 2/3;...)  
- Majority of members  
- Majority of present members

We propose majority of those present, because otherwise low participation makes the group unable to take decisions.

- (4) The minutes are adopted on the following meeting. The adopted minutes are signed by the Chairperson and the secretary.
- (5) The adopted minutes are distributed to all Working Group members.

*Article 13*

*Dissemination and exchange of materials, information and data*

- (1) The dissemination and exchange of materials, information and data among the Working Group members is conducted via electronic and/or regular mail.
- (2) Electronic manner of communication is considered official.
- (3) The Working Group members are obliged to provide the materials requested by the Working Group president within the deadline set by him/her but not later than 5 days before the meeting.
- (4) A Sector Working Group member who is prevented to meet the deadline from paragraph 3 of this article, shall immediately inform the Chairperson of the reasons.

TITLE VI STAKEHOLDER ENGAGEMENT
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*Article 14*

*Cooperation with stakeholders*

- (1) The Sector Working Group decides on cooperation with stakeholders.
- (2) Stakeholders, in accordance with these Rules of Procedure, are associations and foundations, NGOs, and other non-ministerial agencies which perform public authority, as well as other legal and physical entities which may be affected by the work of the SWG, such as the formulation and implementation of sector policies and strategies, or the prioritisation and implementation of infrastructure projects.
- (3) Stakeholder cooperation is accomplished through information-sharing, consultation, participation and partnership.
- (4) The provisions for stakeholder cooperation in these Rules of Procedure do not limit the application of existing standards and methods for stakeholder engagement.

*Article 15*

*Information sharing and stakeholder consultation*

- (1) The Chairperson of the Working Group can include stakeholder representatives, as external members of the Sector Working Group.
- (2) When necessary, the Chairperson of the Sector Working Group, can invite stakeholder representatives from paragraph 1 of this article to attend the Sector Working Group meetings.
- (3) Stakeholder representatives from paragraph 1 of this article shall ensure greater representation of the different stakeholder groups' interests, in addition to those of citizens.
- (4) The stakeholders' representatives from paragraph 1 of this article cannot publish or use the working documents derived from the Sector Working Group – and which are still not made public by the Sector Working Group – for purposes and aims other than ones associated with the Sector Working Group.

*Article 16*

*Exchange of information on stakeholder engagement*

- (1) The Chairperson shall notify the National Investment Committee and the NIC TS on a regular basis of conducted measures and activities for stakeholder engagement, as well as the results from their engagement. This can also include the distribution of minutes to NIC.
- (2) The secretary of the Sector Working Group shall keep records of the conducted measures and activities for stakeholder engagement, as well as of the results from their engagement, and puts the records at Chairperson's, NIPAC's and National Investment Committee's disposal.

<p>TITLE VII FINAL PROVISION</p>
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*Article 17*

*Entry into force*

Entering into force: These Rules of Procedure shall enter into force on the day of their adoption

Annex 1

Sectors covered by and Membership of Sector Working Groups

*Democracy and Governance Sector*

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> <li>• Minister of Information Society and Administration</li> <li>• Minister of Finance</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Information Society and Administration</li> <li>• Minister of Finance</li> <li>• General Secretariat</li> <li>• Office of the PMGRM</li> <li>• Mf/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Health</li> <li>• Minister of Internal Affairs</li> <li>• Minister of Justice</li> <li>• Minister of Labour and Social Policy</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector (for e.g. PRO, NBRM, BMRM, AIRM, CARM, etc.) depending on the area/priorities covered with different programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Switzerland</li> <li>• Sweden</li> <li>• Germany</li> <li>• France</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

*Rule of Law and Fundamental Rights Sector*

- **Lead Ministry:**
- **Lead Donor:**

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> <li>• The Minister of Internal Affairs</li> <li>• Minister of Justice</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Internal Affairs</li> <li>• Minister of Justice</li> <li>• Minister of Foreign Affairs</li> <li>• Minister of Labor and Social Policy</li> <li>• Office of the PMGRM</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Health</li> <li>• Secretary General</li> <li>• Minister competent for the Roma Decade</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector (for e.g. Public Prosecution Office, SAPC, the Ombudsman, etc.) depending on the areas/priorities covered with the relevant programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Switzerland</li> <li>• Sweden</li> <li>• Germany</li> <li>• France</li> <li>• GIZ</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

Environment Sector

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Environment and Physical Planning</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Environment and Physical Planning</li> <li>• Office of the PMGRM</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Transport and Communications</li> <li>• Minister of Local Self-Government</li> <li>• Minister of Economy</li> <li>• Minister of Agriculture, Forestry and Water Economy</li> <li>• Minister of Health</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector depending on the area/priorities covered with different programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Switzerland</li> <li>• France</li> <li>• Germany</li> <li>• SWEDEN</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

Energy Sub-sector

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and ifi
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Economy</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Economy</li> <li>• Office of the PMGRM</li> <li>• DPMGRM competent for economic issues</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> </ul>	<ul style="list-style-type: none"> <li>• Director of ELEM</li> <li>• Director of AD MEPSO</li> <li>• Director of MEP</li> <li>• Director of GAMA</li> <li>• Energy Regulatory Commission</li> <li>• Macedonian Academy of Sciences and Arts (MANU)</li> <li>• Representatives of the civil sector</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

Transport Sector

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Transport and Communications</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Transport and Communications</li> <li>• Office of the PMGRM</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> </ul>	<ul style="list-style-type: none"> <li>• Director of PE State Roads</li> <li>• Director of Macedonian Railways and Infrastructure</li> <li>• Director of Macedonian Railways and Transport</li> <li>• Director of the Agency for civil air navigation</li> <li>• Minister of Local Self-Government</li> <li>• Minister of Environment and Physical Planning</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector depending on the area/priorities covered with different programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Sweden</li> <li>• France</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

Competitiveness and Innovation Sector

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI <sup>1</sup>
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Economy</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Economy</li> <li>• Minister of Education and Science</li> <li>• Director of the Innovation Fund</li> <li>• Office of the PMGRM</li> <li>• MFC/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Information Society and Administration</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector (for e.g. APERM, AFIRM, Bureau for Medicines, CPC, PPA, SSO, CARM, PRO, NBRM, etc) depending on the area/priorities covered with different programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Switzerland</li> <li>• France</li> <li>• Germany</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

<sup>1</sup> Donors and IFI which have, so far, shown interest to participate in the working groups

*Education, Employment and Social Policies*

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Education and Science</li> <li>• Minister of Labor and Social Policy</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Education and Science</li> <li>• Minister of Labor and Social Policy</li> <li>• Office of the PMGRM</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Information Society and Administration</li> <li>• Minister of Health</li> <li>• Minister without portfolio competent for the Roma Decade</li> <li>• DPMGRM competent for implementation of OFA</li> <li>• Representatives of the civil sector, academia, representative social partners</li> <li>• Managerial staff of other bodies and agencies with competences in the sector (for e.g. The Employment service agency, Agency for Youth and Sports, the National Agency for European educational programs and mobility, etc.) depending on the areas/priorities covered with the relevant programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• Switzerland</li> <li>• France</li> <li>• Germany</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

*Agriculture and Rural Development Sector*

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and ifi
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> <li>• Minister of Agriculture, Forestry and Water Economy</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Forestry and Agriculture, Water Economy</li> <li>• Director of the Agency for Food and Veterinary medicine</li> <li>• Director of the IPARD Agency</li> <li>• Office of the PMGRM</li> <li>• MF/NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for economic issues</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Economy</li> <li>• Minister of Environment and Physical Planning</li> <li>• Minister of Local Self-Government</li> <li>• Minister of Health</li> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other bodies and agencies with competences in the sector depending on the area/priorities covered with different programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> <li>• France</li> <li>• Germany</li> <li>• World Bank</li> <li>• European Bank for Reconstruction and Development</li> <li>• Credit Bank for Reconstruction - KfW</li> <li>• European Investment Bank</li> <li>• Development Bank of the Council of Europe</li> </ul>

*Regional Co-operation Sector*

- Lead Ministry:
- Lead Donor:

Coordinator	Basic working group	Other members (if necessary)	Donors and IFI
<ul style="list-style-type: none"> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• Minister of Local Government</li> <li>• Minister of Foreign Affairs</li> </ul>	<ul style="list-style-type: none"> <li>• Minister of Local Government</li> <li>• President of ZELS</li> <li>• Office of the PMGRM</li> <li>• DPMGRM competent for economic issues</li> <li>• MF/CFCD and NAO</li> <li>• NIPAC and DPMGRM competent for European Affairs</li> <li>• DPMGRM competent for implementation of OFA</li> <li>• Minister of Foreign Affairs</li> </ul>	<ul style="list-style-type: none"> <li>• Representatives of the civil sector</li> <li>• Managerial staff of other representatives interested in the area (planning in individual regions, municipalities, ministries, etc.) depending on the areas/priorities covered with the relevant programming documents</li> </ul>	<ul style="list-style-type: none"> <li>• EU</li> </ul>

## Annex 2

### Correspondence between Sector Working Groups and NPAA Working Groups

#### *Democracy and Governance*

- Chapter 5: Public procurement
- Chapter 16: Taxation
- Chapter 17: Economic and monetary policy
- Chapter 18: Statistics
- Chapter 29: Customs union
- Chapter 32: Financial control
- Chapter 33: Financial and budgetary provisions

#### *Rule of law and fundamental rights*

- Chapter 10: Information society and media
- Chapter 24: Justice, freedom and security
- Chapter 23: Judiciary and fundamental rights

#### *Environment*

- Chapter 27: Environment
- Chapter 28: Consumer and health protection
- Chapter 15: Energy

#### *Transport*

- Chapter 14: Transport policy
- Chapter 21: Trans-European networks

#### *Competitiveness and innovation*

- Chapter 1: Free movement of goods
- Chapter 3: Right of establishment and freedom to provide services
- Chapter 4: Free movement of capital
- Chapter 8: Competition policy
- Chapter 9: Financial services
- Chapter 6: Company law
- Chapter 7: Intellectual property law
- Chapter 25: Science and research
- Chapter 30: External relations
- Chapter 20: Enterprise and industrial policy

#### *Education, employment, social policies*

- Chapter 2: Freedom of movement for workers
- Chapter 19: Social policy and employment

- Chapter 26: Education and culture

*Agriculture and Rural Development*

- Chapter 11: Agriculture and rural development
- Chapter 12: Food safety, veterinary and phytosanitary policy
- Chapter 13: Fisheries

*Regional and Territorial Co-operation*

- Chapter 22: Regional policy and coordination of structural instruments

*Annex 3*

*Non-governmental organisations and partners invited to each SWG*

<< INSERT NAMES OF ORGANISATIONS BY SECTOR >>